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# THE RELATIONSHIP BETWEEN CASH GAP AND PROFITABILTY: AN EMPRICAL STUDY FROM TURKEY

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## ABSTRACT

**Purpose-** Cash gap or cash conversion cycle refers to the time interval between the date when a company pays cash out for the inventory it purchases and the date it receives cash from customers for the same inventory. That interval must be financed. Management of cash conversion cycle is vital issue in corporate financial management since it directly affects the profitability of the firms. The purpose of this study is to analyze the relationship of cash gap and corporate profitability.

**Methodology-** The data set includes all manufacturing and merchandising firms listed in Borsa Istanbul (BIST) for the year 2017. The financial sector firms are excluded since their financial statements have different aspects. Regression and correlation analyses are conducted to examine the relationship between the cash gap and profitability.

**Findings-** The results of the study evaluates how cash conversion cycle affects the profitability and show if there is a statistical significance between profitability the cash conversion cycle.

**Conclusion-** Managers of the companies that handle the cash conversion cycle correctly and keep each different component (accounts receivables, accounts payables, inventory) to an optimum level can create profits and seems successful from the views of investors. The study also contributes to the literature on the issue of relationship between cash gap and the firm's profitability.

Keywords: Cash gap, working capital management, profitability, Borsa Istanbul, cash cycle. JEL Codes: G30, G32, M41

## **1. INTRODUCTION**

Cash gap or cash conversion cycle refers to the time interval between the date when a company pays cash out for the inventory it purchases and the date it receives cash from customers for the same inventory. That interval must be financed. Management of cash conversion cycle is vital issue in corporate financial management since it directly affects the profitability of the firms. The longer the time lag, the larger the investment in working capital. However, corporate profitability might decrease with the cash conversion cycle, if the costs of higher investment in working capital rise faster than the benefits of holding more inventories and /or granting more trade credit to customers.

The purpose of this study is to analyze the relationship of cash gap and corporate profitability of Turkish manufacturing companies operating in Borsa Istanbul for the year 2017.

The rest of the paper is organized as follows: Section 2 provides a detailed survey of past studies. Section 3 explains the data (variables employed) and methodology while the findings are presented in Section 4. Finally, Section 5 gives the conclusion.

## **2. LITARATURE REVIEW**

Lazaridis and Tryfonidis (2006) conducted a cross sectional analysis by using 131 firms listed on Athens Stock Exchange for the period 2001-2004. They found statistically significant relationship between profitability measured through gross profit margin and cash conversion cycle and its components (accounts receivables, accounts payable, inventory).

Garcia and Martinez (2007) tested the effect of working capital management on SME profitability using panel data methodology by 8,872 observations covering the period 1996-2002. The results demonstrated that managers could create value by reducing inventory level and shortening the cash conversion cycle improves the firm's profitability.

Mathuva (2009) examined the influence of working capital management components on corporate profitability by using 30 listed firms on Nairobi Stock Exchange for the periods 1993-2008 using pooled ordinary least square (OLS) and the fixed effect regression models. He found that there is a highly significant negative relationship between average collection period and profitability, and there is a highly significant positive relationship between the days in inventory, average payment period and profitability.

Gill, Biger and Mathur (2010) examined 88 American firms listed on NYSE for the period for 2005-2007. They found statistically significant relationship between the cash conversion cycle and profitability measured through gross profit margin.

Napompech (2012) studied the effects of working capital management on profitability using regression analysis based on a panel sample of 255 companies listed on Stock Exchange of Thailand from 2007 through 2009. The results revealed a negative relationship between the gross operating profits and inventory conversion period and the receivables collection period.

Zakari and Saidu (2016) empirically tested the effect of cash conversion cycle on corporate profitability (ROA) of the firms listed on Nigerian Stock Exchange using multiple regression analysis for the period from 2010 to 2014. The findings indicate significant positive relationship between cash conversion cycle and corporate profitability.

## 3. DATA AND METHODOLOGY

This study aims to investigate the relationship between the length of cash conversion cycle and corporate profitability of Turkish manufacturing companies. The data used in this study is obtained from financial statements of corporations which are taken from www.kap.gov.tr website. The sample is comprised of 168 manufacturing companies listed in Borsa Istanbul. Multiple regression analysis is conducted for the year 2017. Table 1 exhibits the definition of the data.

### Table 1: Data Set

	Variable Name	Calculation		
Dependent Variable	Return on Asset ( ROA )	EBIT / Total Assets		
	Cash Conversion Cycle (CCC)	Average Collection Period + Days in Inventory – Average Payment Period		
Independent	Current Ratio	Current Assets / Current Liabilities		
Variables	Debt Ratio	Total Debt / Total Assets		
	Growth in Total Assets	(Total Assets t+1 / Total Assets t) -1		

Growth in total assets is used as the proxy for firm growth. Current ratio, debt ratio, firm growth are used as control variables. The descriptive statistics for the sample are reported in Table 2. All variables are calculated using financial statement values. Hence, they are relied on "book values" as of the date of the financial reports.

### **Table 2: Descriptive Statistics of the Variables**

	N	Minimum	Maximum	Mean	Standart Deviation
Return on Asset ( ROA )	168	-0,11	0,37	0,0873	0,0788
Cash Conversion Cycle (CCC)	168	0,25	8,02	1,7051	1,1782
Current Ratio	168	0,00	2,21	0,2723	0,2350
Debt Ratio	168	-0,18	1,30	0,2062	0,1922
Growth in Total Assets	168	-89,00	462,85	113,23	95,9899

Table 3 provides Pearson Correlation for the variables. It is intrinsically used to see the sign of multicolliniarity between the independent variables. Although another test is used to detect multicolliniarity more seriously, in the first instance, pearson correlation can also give an idea for the existence of multicolliniarity.

### Table 3: Pearson Correlation Statistics

ROA		ROA	Current Ratio	Debt Ratio	gtotal_assets
	Pearson Correlation	1	0,265**	0,048	0,202**
	Sig. (2-tailed)		0,000	0,538	0,008
	Ν	168	168	168	168
Current Ratio	Pearson Correlation	0,265**	1	-0,482**	-0,072
	Sig. (2-tailed)	0,000		0,000	0,353
	N	168	168	168	168
Debt Ratio	Pearson Correlation	0,048	-0,482**	1	0,027
	Sig. (2-tailed)	0,538	0,000		0,724
	Ν	168	168	168	168
gtotal assets	Pearson Correlation	0,202**	-0,072	0,027	1
	Sig. (2-tailed)	0,08	0,353	0,724	
	Ν	168	168	168	168

\*\* Correlation is significant at the 0,001 level (2-tailed).

It is important to examine the correlation coefficient between independent variables. As it is shown in Table 3, there is 48,2 % correlation between current ratio and debt ratio and it is significant at 1 %. There seems to be multicollinearity but the existence of multicollinearity is examined by using VIF statistics in further section. The correlation matrix table reveals also positive and moderate correlation between ROA, since it is dependent variable this correlation is not meaningful.

## 4. FINDINGS

In order to investigate the effect of cash conversion cycle on the corporate profitability multiple regression analysis has been performed for 168 companies for the year 2017. The regression analysis finds out the effect and the relationship of explanatory variables with profitability of companies. In this study ROA is the dependent variables and regression model is conducted for these variables separately.

Table 4 displays the results of model summary.

#### Table 4: Model Summary: Dependent Variable ROA

Model	R	R Square	Adjusted R Square	Std. Error of Estimate	Durbin-Watson	
1	0,419	0,175	0,155	0,07241	2,030	

Durbin Watson test is a measure of autocorrelation in residuals of regression analysis. As it is seen in Table 4, since the Durban Watson test statistic is 2, there is no autocorrelation in residuals. The R-Square, coefficient of determination, indicates how well the model fits the data. It indicates the proportion of variance in the dependent variable that is explained by the independent variables. In this model, it is seen that 17.5 % of change in ROA is explained by the independent variables in the model.

The second step of the regression analysis is ANOVA table. The significance F is the probability that the null hypothesis in the regression model cannot be rejected. In other words, it indicates the probability that all the coefficients in our regression output are actually zero. Table 5 shows the ANOVA results.

### Table 5: ANOVA Results

Model	Sum of Squares	df	Mean Square	F	Sig.
1 Regression	0,183	4	0,046	8,725	0,000
Residual	0,860	164	0,05		
Total	1,043	168			

ANOVA results reveal that significance of F statistic is lower than 5 % which indicates that the model is meaningful.

To understand which independent variables should be added in the regression model, it is better to analyze the next table.

### Table 6: Coefficients of the Model

Model	Unstandardized Coefficients		Standardized Coefficients			Collinearity Statistics	
	В	Std. Error	Beta	t	Sig.	Tolerance	VIF
Constant	0,014	0,018		0,754	0,452		
Current Ratio	0,028	0,006	0,420	5,084	0,000	0,735	1,360
Debt Ratio	-0,073	0,027	-0,217	-2,672	0,008	0,760	1,316
gtotal_assets	0,087	0,029	0,211	2,954	0,004	0,984	1,017
CCC	0,000	0,000	-0,128	-1,721	0,087	0,906	1,104

The variance inflation factor (VIF) identifies correlation between independent variables and the strength of that correlation.

A value of 1 indicates that there is no correlation between this independent variable and any others. It can be concluded that there is no multicollinearity between the independent variables.

Table 6 also gives the resut of the model to form the regression equation. The regression model can be written as follows:

### ROA = 0,014 + 0,028 Current Ratio - 0,073 Debt Ratio + 0,087 gtotal\_assets

As it is seen in the table; cash conversion cycle is not a significant variable on the profitability of manufacturing companies as measured by return on asset.

## 5. CONCLUSION

Regression analysis generates an equation to describe the statistical relationship between one or more predictor variables and the response variable. Regression analysis is used to produce an equation that will predict a dependent variable using one or more independent variables. It is found in this study that; there is a positive significant relationship between ROA and current ratio, debt ratio and growth rate in total assets for 5 % significance and positive relationship with cash conversion cyle for 10 % significance level. But the coefficient of CCC is near to zero. A possible further research can be done on companies for larger period by comparing Turkish companies with the companies from other countries.

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